## Report from the Chairman of the Governance Committee

The past year has been another quiet year for governance.

Constitutional change has been limited to the non-substantive up-dating of the articles of association and other constitutional documents that is being put to this year's AGM. As normal, consideration is being given as to whether more substantive change is needed; the Governance Committee has not identified any matters of great import that need to be implemented but it is quite likely that some minor matters will be put to Council at some point next year.

The Board has generally operated effectively and collegiately. There has been a degree of improvement in some perennial administrative matters; board meetings are now scheduled annually in advance which has contributed to reasonably good levels of attendance (although there is still some room for improvement here) and the advent of a minutes secretary has certainly helped minutes appear considerably more promptly.

As for the activities of the Committee, there was only one formal meeting during the year but, as ever, a variety of matters were dealt with on an ad hoc basis during the year, such as reviewing the tender process for the ECF Academy to confirm it was undertaken in accordance with the Bids Regulations.

The Pearce Report recommends that the annual report of each Standing Committee sets out specific recommendations for Council to endorse and for Council or the Board, as appropriate, to implement, with agreed time limits for implementation. The Governance Committee has no items for specific recommendation this year.

Robert Stern 18th September, 2019